



Club Health Assessment for District 309 through December 2025

			Status	Membership						Reports				Finance	LCIF	
Club Number	Club Name	Charter Date	Times in Status Quo in Past 2 Years	Current Member Count **	YTD Members Added	YTD Members Dropped	YTD Net Growth% ***	Member Count 1 Year Ago	Dropped Members Avg.Length of Service	Months Since Membership Update	Current Officers Reported ****	Current President Repeated Term	VP Reported *****	Last Date Reported Service (mm/yyyy)	Account Balance	YTD Donations
Clubs less than two years old																
157125	Singapore Caring Palms	02/13/2024	Active(1)	12	0	7	-36.84%	23	2	0	N	4		12/2025		
171710	Singapore East View	06/06/2024	Active(2)	21	0	0	0.00%	21		18	Y	2				
190328	Singapore Empire	11/24/2025	Newly Chartered	20	20	0	100.00%	0		1	Y					
185233	Singapore Glory	07/07/2025	Active	27	27	0	100.00%	0		0	Y		N	12/2025		\$2,000.00
157989	Singapore JW	04/11/2024	Active(1)	20	0	0	0.00%	20		10	Y	3				
157449	Singapore Majestic	02/29/2024	Active(1)	30	0	0	0.00%	30		6	Y		N			
157562	Singapore Medallions	02/29/2024	Cancelled(8*)	0	0	80	-100.00%	80	2	5	N	None			90+ Days	
177471	Singapore Ocean	09/03/2024	Active	51	25	12	34.21%	43	2	0	Y		N	09/2025		\$2,000.00
179902	Singapore Robertson Walk	01/08/2025	Active	40	6	0	17.65%	0		2	Y	2	R	12/2025		\$2,000.00
181739	Singapore Roots	04/17/2025	Active	80	60	1	280.95%	0	0	0	Y	2	R			\$1,000.00
191428	Singapore Sino Way	12/08/2025	Newly Chartered	20	20	0	100.00%	0		0	Y					
182149	Singapore Tai Sin	06/14/2025	Cancelled(8*)	0	0	20	-100.00%	0	1	6	N	None			90+ Days	
Clubs more than two years old																
144655	Katong Vision	12/30/2020	Active(1)	7	0	0	0.00%	7		18	Y	2		07/2022		
138606	Singapore 101	06/18/2019	Active	15	1	2	-6.25%	16	6	4	Y		N	08/2025		\$1,000.00
139197	Singapore ninety six	07/24/2019	Active(1)	15	0	0	0.00%	20		1	Y			12/2025		
106085	SINGAPORE ABACUS	07/15/2009	Active(1)	5	0	0	0.00%	5		4	Y	4	N	01/2025		\$1,000.00
64590	SINGAPORE ACES	07/10/2001	Active	15	0	0	0.00%	15		27	Y	3		05/2015		
132172	Singapore Admiralty	07/19/2017	Active	5	0	0	0.00%	8		6	Y	2		02/2024		
Exc Award (06/30/2022)																
138237	Singapore Alliances	05/15/2019	Cancelled(8*)	0	0	8	-100.00%	8	8	0	N	None		08/2020	90+ Days	
58103	SINGAPORE AMBER	04/09/1996	Active	33	7	0	26.92%	23		1	Y		N	07/2025		\$1,000.00
57416	SINGAPORE ARCADIA	10/09/1995	Active	21	1	1	0.00%	23	7	0	Y	2	N	12/2025		
Exc Award (06/30/2017)																
137662	Singapore Ascension	04/18/2019	Active(1)	25	0	0	0.00%	24		6	Y	6	R	04/2019		
56620	SINGAPORE ASTRID	03/07/1995	Active	16	1	0	6.67%	16		5	Y		N	12/2025		



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148101	Singapore Aurora	08/31/2021	Active	21	0	0	0.00%	22		6	Y		N	12/2025		
46935	SINGAPORE BEDOK	02/06/1987	Active	250	39	23	6.84%	229	3	0	Y		R	12/2025		\$2,000.00
Exc Award (06/30/2017, 06/30/2020, 06/30/2022)																
77408	SINGAPORE BEVERLY HILLS	07/07/2003	Active	61	11	1	19.61%	59	3	2	Y		N	12/2025	90+ Days	\$9,050.00
Exc Award (06/30/2017)																
153718	Singapore Bifrost	02/21/2023	Active	48	10	0	26.32%	41		0	Y		N	12/2025		
124290	Singapore Bukit Timah	03/06/2015	Active	11	2	0	22.22%	9		0	Y			12/2025		\$1,000.00
Exc Award (06/30/2017)																
129768	Singapore Centennial	01/23/2017	Active	24	4	0	20.00%	19		0	Y		N	09/2025		
25645	SINGAPORE CENTRAL	03/10/1962	Active	44	5	0	12.82%	41		0	Y	2	N	12/2025		\$4,000.00
Exc Award (06/30/2023)																
47951	SINGAPORE CHANGI	12/10/1987	Active	9	2	0	28.57%	11		5	Y		N	04/2018		
Exc Award (06/30/2022)																
49217	SINGAPORE CHATSWORTH	02/13/1989	Active	21	2	0	10.53%	20		1	Y	2	N	10/2025		
124233	Singapore Cheng Hua	03/06/2015	Active(1)	35	15	1	66.67%	29	13	0	Y			12/2022		\$1,000.00
124034	Singapore Cherish	01/22/2015	Active	272	24	10	5.43%	251	3	2	Y			12/2025		\$2,000.00
Exc Award (06/30/2017, 06/30/2025)																
127982	Singapore Chong Pang	06/20/2016	Active	32	5	0	18.52%	30		3	Y	3		12/2025		\$8,250.00
Exc Award (06/30/2021, 06/30/2022, 06/30/2025)																
53515	SINGAPORE CITY	07/01/1992	Active	19	1	0	5.56%	20		5	Y	2		10/2025		
56621	SINGAPORE CLARKE QUAY	03/07/1995	Active	38	5	1	11.76%	34	5	0	Y		N	12/2025	90+ Days	\$7,350.00
Exc Award (06/30/2017, 06/30/2024)																
129109	Singapore Clover	10/28/2016	Active	15	0	0	0.00%	16		6	Y		N	12/2025		
Exc Award (06/30/2021)																
66867	SINGAPORE COMPASSVALE	11/22/2002	Active	5	0	0	0.00%	6		6	Y			02/2025		
155755	Singapore Culture and Arts	09/11/2023	Active(1)	6	6	0	100.00%	7		5	Y	2		03/2024		
25643	SINGAPORE EAST	12/07/1960	Active	38	6	0	18.75%	32		0	Y		N	12/2025		\$19,000.00
53751	SINGAPORE EMERALD	10/20/1992	Active	21	5	2	16.67%	24	4	0	Y			11/2025		
118497	SINGAPORE ENTERPRISE	01/02/2013	Active	14	0	0	0.00%	18		4	Y		N	12/2025		\$88.00
Exc Award (06/30/2024)																



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107128	SINGAPORE ESPLANADE GOLD	01/01/2010	Active(1)	5	0	0	0.00%	16		6	Y	4				
58910	SINGAPORE EUNOS	12/06/1996	Active(1)	12	0	0	0.00%	12		14	Y	6		07/2023		
151942	Singapore Fei Yang	07/29/2022	Active	25	0	0	0.00%	25		12	Y		N	01/2024		
141006	Singapore Forest	02/20/2020	Active	17	2	0	13.33%	17		3	Y			09/2025	90+ Days	\$250.00
	Exc Award (06/30/2023)															
48221	SINGAPORE FORT CANNING	03/07/1988	Active	24	3	0	14.29%	19		2	Y		N	12/2025		
	Exc Award (06/30/2022, 06/30/2023, 06/30/2024)															
68891	SINGAPORE FULLERTON	05/31/2003	Active	40	0	1	-2.44%	41	1	0	Y	2	N	12/2025		
137751	Singapore Galaxy	03/21/2019	Active	22	2	0	10.00%	20		0	Y	2	R	12/2025		\$2,000.00
	Exc Award (06/30/2021)															
111386	SINGAPORE GARDEN CITY	06/16/2011	Active	26	0	1	-3.70%	27	1	3	Y			01/2024		
	Exc Award (06/30/2020, 06/30/2022)															
151096	Singapore Global Ginseng	06/07/2022	Active	86	1	21	-18.87%	106	4	0	Y	2		04/2024		\$200.00
56970	SINGAPORE GOLDHILL	05/22/1995	Active	13	2	0	18.18%	11		4	Y			09/2025		
122701	Singapore Goodlink	07/18/2014	Active	29	1	0	3.57%	44		5	Y	2	N	11/2025		\$6,200.00
	Exc Award (06/30/2016, 06/30/2020, 06/30/2022, 06/30/2024)															
140964	Singapore Guilin	06/20/2020	Active	6	0	0	0.00%	6		1	Y	7	N	10/2025		
155308	Singapore Hakuna Matata	07/25/2023	Active	34	17	0	100.00%	21		1	Y		N	08/2025		
55979	SINGAPORE HENDERSON	07/18/1994	Active	16	0	1	-5.88%	21	12	0	Y		N	12/2025		\$1,000.00
	Exc Award (06/30/2017)															
139316	Singapore Hope	09/03/2019	Active	18	11	0	157.14%	22		4	Y					
25644	SINGAPORE HOST	10/11/1958	Active	40	0	3	-6.98%	39	12	0	Y	2	R	12/2025		\$1,000.00
	Exc Award (06/30/2024)															
53892	SINGAPORE ISLAND	12/04/1992	Active	27	1	1	0.00%	27	38	0	Y		N	12/2025		\$1,000.00
	Exc Award (06/30/2016)															
146209	Singapore Ji Siang	05/17/2021	Active	46	12	0	35.29%	36		1	Y	2	N	12/2025		\$6,100.00
78295	SINGAPORE JI YANG	02/23/2004	Active	24	1	2	-4.00%	27	12	3	Y	2	R	10/2025	90+ Days	\$1,000.00
	Exc Award (06/30/2017)															
149470	Singapore Jin Yu	01/11/2022	Active	4	0	0	0.00%	4		13	Y	5				
25646	SINGAPORE JURONG	12/16/1967	Active	32	7	0	28.00%	25		0	Y		N	12/2025		



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137677	Singapore Kaizen	04/08/2019	Active	14	0	1	-6.67%	14	7	0	Y		N	10/2025	90+ Days	\$2,000.00
37981	SINGAPORE KATONG	01/17/1980	Active	26	1	1	0.00%	26	17	1	Y		R	10/2025		
42222	SINGAPORE KATONG MANDARIN	01/27/1983	Active(1)	12	0	0	0.00%	12		14	N	None		05/2019		
58764	SINGAPORE KHATIB MANDARIN	10/14/1996	Active	34	0	0	0.00%	30		6	Y	2	N	12/2025		
Exc Award (06/30/2017, 06/30/2022, 06/30/2024)																
48190	SINGAPORE LADYHILL	02/15/1988	Active	26	0	0	0.00%	28		4	Y		N	12/2025		\$2,000.00
Exc Award (06/30/2017)																
122009	Singapore Lavender	04/24/2014	Active	11	0	0	0.00%	12		6	Y	4		02/2025		
153531	Singapore Le Shan	01/27/2023	Active	168	64	0	61.54%	113		1	Y		N	12/2025		
84068	SINGAPORE LOTUS	08/26/2004	Active	14	0	0	0.00%	14		5	Y		N	08/2025		\$5,000.00
Exc Award (06/30/2017, 06/30/2019)																
155309	Singapore Lotusia	08/04/2023	Active	51	27	6	70.00%	28	2	1	Y			03/2025		
149468	Singapore Man Tang	01/11/2022	Active	4	0	0	0.00%	4		13	Y	5				
42108	SINGAPORE MANDARIN	12/01/1982	Active	195	71	2	54.76%	181	1	0	Y		N	11/2025	90+ Days	\$6,000.00
Exc Award (06/30/2021, 06/30/2024)																
111037	SINGAPORE MARINE PARADE	05/18/2011	Active	46	7	2	12.20%	46	3	2	Y			11/2025	90+ Days	
Exc Award (06/30/2016, 06/30/2017, 06/30/2022, 06/30/2024)																
50963	SINGAPORE METROPOLITAN	09/27/1990	Active	12	0	0	0.00%	13		8	N	3		12/2018		
121802	Singapore Meyer	04/17/2014	Active	41	3	0	7.89%	39		2	Y		N	12/2025		
Exc Award (06/30/2017)																
134143	Singapore Midpoint	04/05/2018	Active(1)	17	2	6	-19.05%	18	4	1	Y	2	N	01/2023		
Exc Award (06/30/2022)																
68671	SINGAPORE NANYANG	04/18/2003	Active	18	2	0	12.50%	16		4	Y	3		08/2024	90+ Days	\$2,000.00
137881	Singapore Nanyang Grace	06/25/2019	Active	204	61	6	36.91%	147	5	1	Y		N	12/2025		\$2,000.00
65465	SINGAPORE NASSIM	06/05/2002	Active	37	2	0	5.71%	34		4	Y		N	12/2025		\$1,000.00
48058	SINGAPORE NEE SOON	01/15/1988	Active	26	0	0	0.00%	28		5	Y			12/2025		
Exc Award (06/30/2024)																
52260	SINGAPORE NEE SOON MANDARIN	12/13/1991	Cancelled(8*)	0	0	31	-100.00%	31	25	6	N	None		04/2017	90+ Days	



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48930	SINGAPORE NEW CENTRAL	10/05/1988	Active	32	0	0	0.00%	32		6	Y	2	R	12/2025		
	Exc Award (06/30/2024)															
25647	SINGAPORE NORTH	10/08/1970	Active	15	0	3	-16.67%	15	8	0	Y			10/2023		\$1,000.00
	Exc Award (06/30/2017)															
44386	SINGAPORE ORCHARD	11/27/1984	Active	22	2	0	10.00%	20		3	Y		IP	10/2025	90+ Days	\$5,000.00
57060	SINGAPORE ORCHID	06/05/1995	Active	13	0	0	0.00%	13		42	N	None		05/2018	90+ Days	
49301	SINGAPORE ORIENTAL	03/09/1989	Active	51	4	0	8.51%	51		5	Y		N	09/2025		\$1,000.00
	Exc Award (06/30/2017, 06/30/2020, 06/30/2021)															
95077	SINGAPORE OSCAR	01/20/2006	Cancelled(8*)	0	0	15	-100.00%	15	15	12	N	None		10/2019	90+ Days	
54813	SINGAPORE PATERSON	08/08/1993	Active	20	0	0	0.00%	19		6	Y	2	R	12/2023		
62867	SINGAPORE PEARL'S HILL	03/03/2000	Active	40	0	0	0.00%	40		3	Y		N	10/2025		\$20.00
122740	Singapore Radin Mas	07/18/2014	Active	16	0	0	0.00%	16		6	Y	3	N	03/2019		
40042	SINGAPORE RAFFLES CITY	06/15/1981	Active	10	0	0	0.00%	15		6	Y		N	11/2025		
50988	SINGAPORE ROYAL	10/01/1990	Active	48	5	1	9.09%	41	2	0	Y		N	11/2025		
146210	Singapore Ru Yi	05/17/2021	Active	26	0	0	0.00%	25		3	Y		N	12/2025		\$7,000.00
42599	SINGAPORE SELETAR	04/15/1983	Active	34	2	1	3.03%	32	7	1	Y			11/2025		\$7,400.00
	Exc Award (06/30/2017, 06/30/2024)															
47968	SINGAPORE SENTOSA	12/21/1987	Active	16	0	0	0.00%	16		8	Y	2		12/2025		
49269	SINGAPORE SERANGOON GARDENS	03/06/1989	Active	24	3	0	14.29%	21		4	Y		N	11/2025		
49781	SINGAPORE SHANGRI LA	07/19/1989	Active	9	2	0	28.57%	7		3	Y		R	08/2025	90+ Days	
	Exc Award (06/30/2017)															
66742	SINGAPORE SIGLAP	10/24/2002	Active	11	0	0	0.00%	11		18	Y	2		10/2025		
25648	SINGAPORE SOUTH	05/05/1972	Active	20	3	3	0.00%	21	0	4	Y			12/2025		
47952	SINGAPORE STAMFORD	12/16/1987	Active	21	1	0	5.00%	21		3	Y		R	12/2025	90+ Days	\$1,000.00
50855	SINGAPORE TANAH MERAH	07/12/1990	Active	40	5	0	14.29%	37		3	Y		N	12/2025	90+ Days	
	Exc Award (06/30/2020, 06/30/2022)															
25649	SINGAPORE TANGLIN	10/10/1972	Active	16	0	0	0.00%	16		4	Y	3	N	09/2025		\$1,000.00
154392	Singapore U Love	06/02/2023	Active	11	0	1	-8.33%	16	3	6	Y		N	12/2025		
49010	SINGAPORE VANDA	11/11/1988	Active	40	7	0	21.21%	36		0	Y	2	R	08/2025		\$3,000.00



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116163	SINGAPORE VISTA	02/28/2012	Active	16	0	1	-5.88%	17	11	5	Y			10/2020		
25650	SINGAPORE WEST	07/12/1972	Active	23	0	0	0.00%	22		8	Y	2	N	10/2025		
125335	Singapore Westlake	07/08/2015	Active(1)	2	0	0	0.00%	4		8	N	6	N	05/2019		
108016	SINGAPORE WHAMPOA	04/12/2010	Active	26	2	1	4.00%	25	8	1	Y		N	12/2025		

Clubs Cancelled Previous Fiscal Year – Clubs Cancelled within last 12 months may be reinstated

Club Number	Club Name	Charter Date	Current Status*	Cancellation Date
155362	Singapore Capitol	08/09/2023	Cancelled(8*)	06/29/2025
149519	Singapore Elite	01/06/2022	Cancelled(8*)	03/29/2025
131270	Singapore Oxley	06/22/2017	Cancelled(6*)	05/29/2025
149436	Singapore Vanguard	12/29/2021	Cancelled(8*)	03/29/2025

Current Total Clubs Count	YTD New Clubs Count	YTD Cancelled Clubs Count	YTD Net Club Gain	Current Total Members Count	YTD Add	YTD Drop	YTD Net Growth	YTD Net Growth %	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	% No Officer Report in 12 Months	% of Clubs with balance 90+ days	Number of Clubs in Status Quo	% Status Quo Clubs in Financial Suspension	Number of Cancelled Clubs	Average Cancelled Club Age	Members Lost Due to Cancellation	% of Clubs Cancelled for Non-Financial Reasons
106	3	5	-2	3,566	646	280	366	11.44%	3,304	34	40%	2%	12%	0	0%	5	16	154	-60%

* - P - Priority Club. Cancellation Reasons: 1-Objectives/conduct, 2-Non-active club, 5-Non-existing club, 6-Disbanding, 7-Merger, 8-Financial Suspension, 9-District/Multiple District Dues.

** Red denotes below 15 active members.

*** Red denotes 20% + loss.

**** Y - all 3 (President, Secretary, Treasurer) club officers reported, N - not all 3 reported.

***** Abbreviation: N-New, IP-Immediate Past, R-Repeat.